## INSTANT EXPERT / FSD CENSUS

# **Hospitals: Beyond the Patient**

### PATIENTS STABLE, CATERING UP

Patient meals. as a percentage of overall business, remained steady, while retail sales declined slightly and catering rose about about 1%.



### **AVERAGE CHECKS**

The average check among 100 hospitals grew 10 cents last year, to \$3.71. The breakdown:



#### **CASHLESS TAKES HOLD**

In the last year, the number of hospitals offering customers the ability to make cashless transactions has grown remarkably; last year bility. Current percentages:

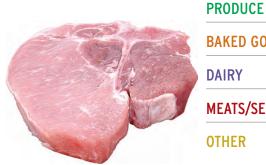


### **HOSPITAL CENSUS HIGHLIGHTS**

- The average daily census at the 100 hospitals was 375 patients.
- The average meal count for the 100 hospitals in the census was 1.22 million.
- Raw food cost shot up in 2007, rising to \$6.39 from \$5.47. Operators in the survey expect food costs to rise by more than 6% in the coming year.
- Retail sales among the hospitals in the census also rose, to an average of \$1.98 million, from \$1.89 million.
- 49% of respondents says they operate a room service program, with 80% of those offering it in all patient units.
- 33% of operators say they are buying at least some organic food items, up from 25% in 2006. The average percentage of items purchased that are organic is 4%
- Vending sales rose in 2007, to an average of \$249,699 from \$179,345 the previous year. 84% of operators offer vending.

#### **MORE BUYING LOCAL**

The percentage of hospitals sourcing at least some food products locally rose to 73% from 67%. What operators are buying:



PRODUCE	63%
BAKED GOODS	55%
DAIRY	52%
MEATS/SEAFOOD	34%
OTHER	8%

PERFORMANCE R	EPORT	FOR T		LF-OP					
HOSPITAL (location)	2007 FOOD PURCHASES	AVG. DAILY CENSUS	PER PATIENT, PER DAY RAW FOOD COST	AVG. MEAL CHECK IN CASH OPS	% patients	% cafeteri	% catering	% srs., etc.	2007 MEAL COUNTS
Continuum Health Partners (New York)	\$7,900,000	1,900	\$8.15	\$2.75	44	50	4	2	4,909,176
Mount Sinai Hospital (New York)	\$4,800,000	900	\$6.50	\$5.50	70	30	0	0	1,837,500
UCLA Medical Center (Los Angeles,)	\$4,725,720	480	\$18.90	\$4.10	18	70	10	2	2,668,563
Ohio State Univ. Medical Ctr. (Columbus, Ohio)	\$4,600,000	900	\$15.50	\$3.14	47	51	2	0	2,344,371
Via Christi Regional Medical Center (Wichita, Kan.)	\$4,587,350	612	\$4.57	\$4.57	33	50	5	12	3,506,525
NYU Health Network (New York)	\$4,500,000	850	\$4.72	\$4.25	34	55	11	0	2,500,000
West Virginia Univ. Hospital (Morgantown, W.Va.)	\$4,072,000	410	\$5.50	\$3.50	20	78	2	0	2,900,000
Somma Health Systems-Akron (Akron, Ohio)	\$4,000,000	650	\$4.56	NA	50	30	20	0	4,141,491
BryanLGH Medical Center (Lincoln, Neb.)	\$3,427,377	340	\$5.85	\$3.50	25	64	10	1	1,894,845
DCH Regional Medical Center (Tuscaloosa, Ala.)	\$3,200,000	470	\$7.28	\$3.83	27	63	10	0	1,650,000

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HOSPITAL (location)	2007 FOOD PURCHASES	AVG. DAILY CENSUS	PER PATIENT, PER DAY RAW FOOD COST	AVG. MEAL CHECK IN CASH OPS	% patients	% cafeteria	% catering	% srs., etc.	2007 MEAL COUNTS
Yale New Haven Hospital (New Haven, Conn.) SOD	\$5,627,033	656	NA	\$3.84	41	49	10	0	3,247,375
Desert Regional Med. Ctr. (Palm Springs, Calif)MOR	\$5,000,000	270	\$5.00	\$4.35	45	40	15	0	1,825,000
Carolinas Medical Center (Charlotte, N.C.) MOR	\$4,900,000	760	\$4.18	\$3.85	25	70	5	0	3,675,000
Tampa General Hospital (Tampa, Fla.) MOR	\$4,500,000	780	\$4.33	\$4.35	50	25	25	0	3,314,822
Wake Forest Univ. Med. Ctr. (Winston-Salem, N.C.) SOD	\$4,500,000	603	\$8.25	\$4.40	38	32	9	21	2,300,000
Huntsville Hospital (Huntsville, Ala.) ARA	\$4,400,000	600	\$5.50	\$4.27	24	67	7	2	2,220,000
Pinnacle Health Care System (Harrisburg, Pa.) SOD	\$3,200,000	625	N/A	\$4.00	42	57	1	0	1,500,000
Inova Fairfax Hospital (Falls Church, Va.) SOD	\$3,000,000	730	\$5.67	\$3.95	50	40	8	2	4,000,000
Medical Univ. of South Carolina (Charleston, S.C.) SOD	\$3,000,000	550	\$6.10	\$4.50	30	70	0	0	2,800,000
Richland Memorial Hospital (Columbia, S.C.) SOD	\$3,000,000	460	\$4.70	\$3.31	46	38	16	0	1,210,000
TOTALS/AVGS. [all 50 Contract]	95,932,562	336	\$5.72	\$3.71	44	42	10	3	56,857,066

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LEGEND: ARA = ARAMARK; MOR = Morrison Mgmt. Specialists; SOD = Sodexo

TOTALS/AVERAGES [all 50 self-ops]

To view the complete Performance Report click on "Census Reports" at:

FSDmag.com

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# **FSD Hospital Census /** 2007

PERFORMANCE R	EPORT	FOR T		LF-OP	HO	SPI	TAL	S	
	2007 F00D	AVG. DAILY	PER PATIENT, PER DAY RAW FOOD	AVG. MEAL CHECK IN	patients	cafeteria	% catering		2007 MEAL
HOSPITAL (location)	PURCHASES	CENSUS	COST	CASH OPS	<b>1</b> %	%	%	s %	COUNTS
Continuum Health Partners (New York, NY)	\$7,900,000	1,900	\$8.15	\$2.75	44	50	4	2	4,909,176
Mount Sinai Hospital (New York, NY)	\$4,800,000	900	\$6.50	\$5.50	70	30	0	0	1,837,500
UCLA Medical Center (Los Angeles, CA)	\$4,725,720	480	\$18.90	\$4.10	18	70	10	2	2,668,563
Ohio State Univ. Medical Ctr. (Columbus, OH)	\$4,600,000	900	\$15.50	\$3.14	47	51	2	0	2,344,371
Via Christi Regional Medical Center (Wichita, KS)	\$4,587,350	612	\$4.57	\$4.57	33	50	5	12	3,506,525
NYU Health Network (New York, NY)	\$4,500,000	850	\$4.72	\$4.25	34	55	11	0	2,500,000
West Virginia Univ. Hospital (Morgantown, WV)	\$4,072,000	410	\$5.50	\$3.50	20	78	2	0	2,900,000
Somma Health Systems-Akron (Akron, OH)	\$4,000,000	650	\$4.56	NA	50	30	20	0	4,141,491
BryanLGH Medical Center (Lincoln, NE)	\$3,427,377	340	\$5.85	\$3.50	25	64	10	1	1,894,845
DCH Regional Medical Center (Tuscaloosa, AL)	\$3,200,000	470	\$7.28	\$3.83	27	63	10	0	1,650,000
Univ. of Washington Medical Center (Seattle, WA)	\$3,162,000	332	\$3.64	\$3.91	22	66	12	0	1,734,000
Jewish Home & Hospital (Bronx, NY)	\$3,210,000	816	\$6.04	NA	70	20	10	0	1,500,000
Laguna Honda Hospital (San Francisco, CA)	\$3,100,000	970	\$6.30	\$3.50	90	8	2	0	1,300,000
Herman Memorial Hospital (Houston, TX)	\$3,000,000	600	\$4.00	\$3.75	50	50	0	0	1,000,000
Allegheny General Hospital (Pittsburg, PA)	\$2,700,000	452	\$4.56	\$2.70	30	60	10	0	2,190,000
North Mississippi Medical Ctr. (Tupelo, MS)	\$2,300,000	325	\$4.75	\$3.75	47	43	10	0	1,750,000
Univ. of North Carolina Hospital (Chapel Hill, NC)	\$2,276,400	690	\$6.43	\$3.89	75	15	10	0	1,250,000
Christ Hospital (Cincinnati, OH)	\$2,100,000	325	\$20.34	\$3.26	50	45	5	0	550,000
MeritCare Hospital (Fargo, ND)	\$2,100,000	365	\$4.80	\$5.00	30	55	10	5	1,177,000
Connecticut Valley Hospital (Middletown, CT)	\$2,000,000	580	\$7.54	NA	70	10	20	0	900,000
Tinley Park Med. Health (Tinley Park, IL)	\$2,000,000	800	\$4.83	NA	100	0	0	0	1,100,000
Deconess Hospital (Evansville, IN)	\$1,900,000	325	NA	\$3.20	50	35	12	3	1,026,947
Virginia Mason Medical Ct.r (Seattle, WA)	\$1,700,000	230	NA	\$5.36	40	50	10	0	1,002,000
Bloomington Hospital (Bloomington, IN)	\$1,600,000	200	\$7.25	\$4.00	30	55	10	5	824,300
Southwest General Health Ctr. (Middleburg, OH)	\$1,560,907	226	\$5.37	\$2.77	51	38	11	0	894,930
Baptist Medical Center (San Antonio, TX)	\$1,560,000	380	\$6.05	NA	56	40	2	2	850,000
Providence Alaska Medical Ctr. (Anchorage, AK)	\$1,550,000	264	\$6.28	\$3.88	33	60	7	0	690,000
Bethesda Memorial Hospital (Boynton Beach, FL)	\$1,500,000	310	\$12.15	\$3.50	45	45	5	5	900,000
Holy Cross Hospital (Ft. Lauderdale, FL)	\$1,500,000	300	NA	\$3.70	30	60	10	0	1,100,000
Providence St, Peters Hospital (Olympia,WA)	\$1,500,000	220	\$7.05	\$3.58	27	60	13	0	810,000
Rapid City Regional Hospital (Rapid City, SD)	\$1,500,000	290	\$5.00	\$4.75	33	55	12	0	2,400,000
St. Mary's Hospital (Salt Lake City, UT)	\$1,500,000	146	\$9.00	\$3.25	60	30	10	0	292,000
Rochester General Hospital (Rochester, NY)	\$1,500,000	540	\$2.40	\$3.33	40	50	5	5	1,850,000
Central Mississippi Medical Ctr. (Jackson, MS)	\$1,400,000	190	\$4.30	\$4.30	40	45	15	0	620,000
Fairview Development Center (Costa Mesa, CA)	\$1,400,000	560	\$7.10	NA	100	0	0	0	585,000
Grand Str. & Regional Med. Ctr. (Myrtle Beach, SC)	\$1,300,000	188	\$5.00	\$2.81	45	35	20	0	654,000
Greenwich Hospital (Greenwich, CT)	\$1,300,000	140	\$9.66	\$3.91	30	55	15	0	574,488
Waukesha Memorial Hospital (Waukesha, WI)	\$1,300,000	240	\$5.76	\$4.20	28	67	5	0	990,000
John Mather Memorial Hospital (Port Jefferson, NY)		226	\$5.85	\$2.50	50	42	0	8	617,883
Altru Health Systems (Grand Forks, ND)	\$1,204,763	226	\$4.84	\$3.00	50	40	10	0	631,876
Audie L. Murphy Memorial Hospital (San Antonio, T)		240	\$5.25	NA	95	0	0	5	500,000
Overlake Hospital Medical Ctr. (Bellevue, WA)	\$1,200,000	180	\$6.60	\$3.40	25	70	5	0	930,000
Resurrection Medical Center (Chicago, IL)	\$1,200,000	330	\$7.30	\$3.65	22	63	15	0	1,110,000
Catholic Medical Center (Manchester, NH)	\$1,000,000	95	\$20.00	\$2.00	35	60	5	0	702,700
Iredell Memorial Hospital (Statesville, NC)	\$1,000,000	148	NA NA	\$2.60	48	42	10	0	365,000
Newport Hospital (Newport, RI)	\$700,000	95	\$5.72	\$5.50	35	60	5	0	325,000
Clay County Medical Center (West Point, MS)	\$650,000	50	\$5.00	\$5.00	55	35	10	0	220,000
Shands Alachua General Hospital (Gainesville, FL)	\$600,000	185	\$3.70	\$3.25	40	50	5	5	700,000
Central Alabama Veterans Ctr. (Montgomery, AL)	\$572,226	365	\$5.25	NA	95	0	0	5	387,703
Beloit Memorial Hospital (Beloit, WI)	\$544,000	68	\$7.04	\$3.77	30	60	10	0	235,000
	\$110,426,543		\$7.04	\$3.72	46	44	8	1	65,592,298

# **FSD Hospital Census /** 2007

Yale New Haven Hospital (New Haven, CT) SOD  Desert Regional Med. Ctr. (Palm Springs, CA)MOR  SSC Carolinas Medical Center (Charlotte, NC) MOR  Tampa General Hospital (Tampa, FL) MOR  Wake Forest Univ. Med. Ctr. (Winston-Salem, NC) SOD  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  SST Inova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  SST. Francis Hospital (Indianapolis, IL) SOD  SST. Francis Hospital (Indianapolis, IL) SOD  SST. Francis Hospital (Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  SST. Francis Hospital (St. Louis, MO) MOR  SSTORMONT Vail Regional Med. Ctr. (Topeka, KS) SOD  SAN Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chattahoochee, FL) MOR  SSTORMONT Vail Regional Med. Ctr. (Orange, CA) SOD  SIN Medical Center (Irving, TX) ARA  SOUTH Miami Hospital (Miami, FL) SOD  UNIV. of California Irvine Med. Ctr. (Orange, CA) SOD  SIN USI Medical Center (Orange, CA) SOD	2,400,000	AVG. DAILY CENSUS  656  270  760  780  603  600  625  730  550  460  450  505  756  360  390  245  230  120  325  100  1,120	PER PATIENT, PER DAY RAW FOOD COST  NA \$5.00 \$4.18 \$4.33 \$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$3.84 \$4.35 \$3.85 \$4.35 \$4.35 \$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98 \$3.85	41 45 25 50 38 24 42 50 30 46 39 60 98 35 50 35	49 40 70 25 32 67 57 40 70 38 55 40 0 45 64	10 15 5 25 9 7 1 8 0 16 6 0 0 20 8 15	0 0 0 0 0 0 21 2 0 0 0 0 0 0 0 0 0 0 0 0	2007 MEAL COUNTS  3,247,375  1,825,000  3,675,000  3,314,822  2,300,000  1,500,000  4,000,000  2,800,000  1,210,000  905,202  905,990  1,200,000  1,365,000
Yale New Haven Hospital (New Haven, CT) SOD  Desert Regional Med. Ctr. (Palm Springs, CA)MOR  Carolinas Medical Center (Charlotte, NC) MOR  Huntsville Hospital (Tampa, FL) MOR  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Viniv. of Tennessee Medical Ctr. (Joleil, IL) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chattahoochee, FL) MOR  Baylor Medical Center (Irving, TX) ARA  South Miami Hospital (Miami, FL) SOD  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  St. Vincent's Health Care (Billings, MT) ARA	35,627,033 5,000,000 4,900,000 4,500,000 4,500,000 4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000 2,2730,109 2,400,000 2,200,000 2,200,000 2,000,000 1,820,000	656 270 760 780 603 600 625 730 550 460 450 505 756 360 390 245 230 120 325	NA \$5.00 \$4.18 \$4.33 \$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$3.84 \$4.35 \$3.85 \$4.35 \$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	41 45 25 50 38 24 42 50 30 46 39 60 98 35 50 35	49 40 70 25 32 67 57 40 70 38 55 40 0 45 64	10 15 5 25 9 7 1 8 0 16 6 0 0 20 8	0 0 0 0 0 21 2 0 2 0 0 0	3,247,375 1,825,000 3,675,000 3,314,822 2,300,000 1,500,000 4,000,000 2,800,000 1,210,000 307,000 905,202 905,990 1,200,000
Desert Regional Med. Ctr. (Palm Springs, CA)MOR  Carolinas Medical Center (Charlotte, NC) MOR  Ampa General Hospital (Tampa, FL) MOR  Wake Forest Univ. Med. Ctr. (Winston-Salem, NC) SOD  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  Inova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  Jersey Shore Medical Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  St. Christian Hospital (St. Louis, MO) MOR  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chattahoochee, FL) MOR  Baylor Medical Center (Irving, TX) ARA  South Miami Hospital (Miami, FL) SOD  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  St. Vincent's Health Care (Billings, MT) ARA	5,000,000 4,900,000 4,500,000 4,500,000 4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000 2,2671,000 2,415,000 2,400,000 2,200,000 2,000,000 2,000,000	270 760 780 603 600 625 730 550 460 450 505 756 360 390 245 230 120 325	\$5.00 \$4.18 \$4.33 \$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$4.35 \$3.85 \$4.35 \$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40	45 25 50 38 24 42 50 30 46 39 60 98 35 28 50 35	40 70 25 32 67 57 40 70 38 55 40 0 45 64	15 5 25 9 7 1 8 0 16 6 0 0 20 8	0 0 0 21 2 0 2 0 0 0 0	1,825,000 3,675,000 3,314,822 2,300,000 2,220,000 1,500,000 4,000,000 1,210,000 307,000 905,202 905,990 1,200,000
Carolinas Medical Center (Charlotte, NC) MOR  Tampa General Hospital (Tampa, FL) MOR  Wake Forest Univ. Med. Ctr. (Winston-Salem, NC) SOD  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  Salinova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chatlahoochee, FL) MOR  Stouth Miami Hospital (Miami, FL) SOD  St. Western Baptist (Paducah, KY) MOR  Jackson Memorial Hospital (Miami, FL) MOR  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA St.  CMC - Mercy Hospital (Charlotte, NC) MOR  St. Vincent's Health Care (Billings, MT) ARA	4,900,000 4,500,000 4,500,000 4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000 2,2730,109 2,400,000 2,300,000 2,200,000 2,000,000 2,000,000 1,820,000	760 780 603 600 625 730 550 460 450 505 756 360 390 245 230 120 325	\$4.18 \$4.33 \$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$3.85 \$4.35 \$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	25 50 38 24 42 50 30 46 39 60 98 35 28 50 35	70 25 32 67 57 40 70 38 55 40 0 45 64	5 25 9 7 1 8 0 16 6 0 0 20 8	0 0 21 2 0 2 0 0 0 0	3,675,000 3,314,822 2,300,000 2,220,000 1,500,000 4,000,000 2,800,000 1,210,000 905,202 905,990 1,200,000
Tampa General Hospital (Tampa, FL) MOR  Wake Forest Univ. Med. Ctr. (Winston-Salem, NC) SOD  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  Salinova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  Schindal Memorial Hospital (Columbia, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Indianapolis, IL) SOD  Schore Medical Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  Christian Hospital (St. Louis, MO) MOR  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chatlahoochee, FL) MOR  Stouth Miami Hospital (Miami, FL) SOD  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  St. Vincent's Health Care (Billings, MT) ARA	4,500,000 4,500,000 4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000 2,730,109 2,2671,000 2,415,000 2,400,000 2,300,000 2,200,000 2,000,000 2,000,000	780 603 600 625 730 550 460 450 505 756 360 390 245 230 120 325	\$4.33 \$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$4.35 \$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	50 38 24 42 50 30 46 39 60 98 35 28 50 35	25 32 67 57 40 70 38 55 40 0 45 64	25 9 7 1 8 0 16 6 0 0 20 8	0 21 2 0 2 0 0 0 0	3,314,822 2,300,000 2,220,000 1,500,000 4,000,000 1,210,000 307,000 905,202 905,990 1,200,000
Wake Forest Univ. Med. Ctr. (Winston-Salem, NC) SOD  Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD  Inova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Indianapolis, IL) SOD  Jersey Shore Medical Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chatlahoochee, FL) MOR  Stouth Miami Hospital (Miami, FL) SOD  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  St. Vincent's Health Care (Billings, MT) ARA  St. CMC - Mercy Hospital (Charlotte, NC) MOR  St. Vincent's Health Care (Billings, MT) ARA	4,500,000 4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000 2,2671,000 2,2730,109 2,415,000 2,400,000 2,200,000 2,000,000 2,000,000 1,820,000	603 600 625 730 550 460 450 505 756 360 390 245 230 120 325	\$8.25 \$5.50 N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$4.40 \$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	38 24 42 50 30 46 39 60 98 35 28 50	32 67 57 40 70 38 55 40 0 45 64	9 7 1 8 0 16 6 0 0 20 8	21 2 0 2 0 0 0 0 0 2	2,300,000 2,220,000 1,500,000 4,000,000 2,800,000 1,210,000 905,202 905,990 1,200,000
Huntsville Hospital (Huntsville, AL) ARA  Pinnacle Health Care System (Harrisburg, PA) SOD \$3  Inova Fairfax Hospital (Falls Church, VA) SOD \$3  Med. Univ. of South Carolina (Charleston, SC) SOD \$3  Richland Memorial Hospital (Columbia, SC) SOD \$3  St. Francis Hospital (Indianapolis, IL) SOD \$3  Jersey Shore Medical Center (Neptune, NJ) MOR \$3  Cedars-Sinai Medical Center (Los Angeles, CA) SOD \$3  Univ. of Tennessee Medical Ctr. (Joleil, IL) SOD \$3  Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR \$3  Christian Hospital (St. Louis, MO) MOR \$2  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$3  San Joaquin General Hosp. (French Camp, CA) ARA \$3  CAMC Memorial Hospital (Charleston, WV) MOR \$3  Lawrence Memorial Hospital (Medford, MA) SOD \$3  Florida State Hospital (Chatlahoochee, FL) MOR \$1  Baylor Medical Center (Irving, TX) ARA \$1  South Miami Hospital (Miami, FL) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	4,400,000 3,200,000 3,000,000 3,000,000 3,000,000 3,000,000	600 625 730 550 460 450 505 756 360 390 245 230 120 325	\$5.50  N/A  \$5.67  \$6.10  \$4.70  \$4.95  \$4.86  \$9.68  \$6.90  \$5.88  \$6.80  \$4.50  \$5.88	\$4.27 \$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	24 42 50 30 46 39 60 98 35 28 50	67 57 40 70 38 55 40 0 45 64	7 1 8 0 16 6 0 0 20 8	2 0 2 0 0 0 0 0 2	2,220,000 1,500,000 4,000,000 2,800,000 1,210,000 307,000 905,202 905,990 1,200,000
Pinnacle Health Care System (Harrisburg, PA) SOD \$3 Inova Fairfax Hospital (Falls Church, VA) SOD \$3 Med. Univ. of South Carolina (Charleston, SC) SOD \$3 Richland Memorial Hospital (Columbia, SC) SOD \$3 St. Francis Hospital (Indianapolis, IL) SOD \$3 Jersey Shore Medical Center (Neptune, NJ) MOR \$5 Cedars-Sinai Medical Center (Los Angeles, CA) SOD \$3 Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD \$2 Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR \$5 Christian Hospital (St. Louis, MO) MOR \$2 Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$2 San Joaquin General Hosp. (French Camp, CA) ARA \$2 CAMC Memorial Hospital (Charleston, WV) MOR \$2 Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	3,200,000 3,000,000 3,000,000 3,000,000 3,000,000	625 730 550 460 450 505 756 360 390 245 230 120 325 100	N/A \$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$4.00 \$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	42 50 30 46 39 60 98 35 28 50 35	57 40 70 38 55 40 0 45 64	1 8 0 16 6 0 0 20 8	0 2 0 0 0 0 2	1,500,000 4,000,000 2,800,000 1,210,000 307,000 905,202 905,990 1,200,000
Inova Fairfax Hospital (Falls Church, VA) SOD  Med. Univ. of South Carolina (Charleston, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Center (Neptune, NJ) MOR  St. Gedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  St. Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR  St. Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  St. Joaquin General Hosp. (French Camp, CA) ARA  St. CAMC Memorial Hospital (Charleston, WV) MOR  St. Lawrence Memorial Hospital (Medford, MA) SOD  St. State Hospital (Chattahoochee, FL) MOR  St. South Miami Hospital (Miami, FL) SOD  St. Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  St. Western Baptist (Paducah, KY) MOR  St. Vincent's Health Care (Billings, MT) ARA	3,000,000 3,000,000 3,000,000 3,000,000 52,730,109 52,671,000 2,500,000 52,415,000 2,400,000 2,200,000 2,000,000 2,000,000	730 550 460 450 505 756 360 390 245 230 120 325 100	\$5.67 \$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$3.95 \$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	50 30 46 39 60 98 35 28 50	40 70 38 55 40 0 45 64 30	8 0 16 6 0 0 20 8	2 0 0 0 0 0 2	4,000,000 2,800,000 1,210,000 307,000 905,202 905,990 1,200,000
Med. Univ. of South Carolina (Charleston, SC) SOD  Richland Memorial Hospital (Columbia, SC) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Indianapolis, IL) SOD  St. Francis Hospital (Center (Neptune, NJ) MOR  St. Gedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  St. Viniv. of Tennessee Medical Ctr. (Knoxville, TN) MOR  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  SCAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  St. Vinice Medical Center (Irving, TX) ARA  St. South Miami Hospital (Miami, FL) SOD  St. Vinice Medical Center (Orange, CA) SOD  St. Vincent's Health Care (Billings, MT) ARA  St. Vincent's Health Care (Billings, MT) ARA  St. Vincent's Health Care (Billings, MT) ARA	3,000,000 3,000,000 3,000,000 52,730,109 52,671,000 2,500,000 2,400,000 2,300,000 2,000,000 2,000,000 1,820,000	550 460 450 505 756 360 390 245 230 120 325 100	\$6.10 \$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$4.50 \$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	30 46 39 60 98 35 28 50	70 38 55 40 0 45 64 30	0 16 6 0 0 20 8	0 0 0 0 0 2	2,800,000 1,210,000 307,000 905,202 905,990 1,200,000
Richland Memorial Hospital (Columbia, SC) SOD  \$3  St. Francis Hospital (Indianapolis, IL) SOD  \$3  Jersey Shore Medical Center (Neptune, NJ) MOR  \$3  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  \$3  Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR  \$4  Christian Hospital (St. Louis, MO) MOR  \$5  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  \$5  San Joaquin General Hosp. (French Camp, CA) ARA  \$5  CAMC Memorial Hospital (Charleston, WV) MOR  \$5  Lawrence Memorial Hospital (Medford, MA) SOD  \$6  S1  Baylor Medical Center (Irving, TX) ARA  \$1  South Miami Hospital (Miami, FL) SOD  \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD  \$1  Western Baptist (Paducah, KY) MOR  \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA S1  CMC - Mercy Hospital (Charlotte, NC) MOR  \$1  St. Vincent's Health Care (Billings, MT) ARA  \$1  Aventura Hospital (Aventura, FL) SOD	3,000,000 3,000,000 52,730,109 52,671,000 2,500,000 52,415,000 2,400,000 2,200,000 2,000,000 2,000,000	460 450 505 756 360 390 245 230 120 325	\$4.70 \$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88	\$3.31 \$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	46 39 60 98 35 28 50	38 55 40 0 45 64 30	16 6 0 0 20 8	0 0 0 2 0	1,210,000 307,000 905,202 905,990 1,200,000
St. Francis Hospital (Indianapolis, IL) SOD  Jersey Shore Medical Center (Neptune, NJ) MOR  Cedars-Sinai Medical Center (Los Angeles, CA) SOD  Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD  Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD  San Joaquin General Hosp. (French Camp, CA) ARA  CAMC Memorial Hospital (Charleston, WV) MOR  Lawrence Memorial Hospital (Medford, MA) SOD  Florida State Hospital (Chattahoochee, FL) MOR  Stouth Miami Hospital (Miami, FL) SOD  USI Medical Center (Irving, TX) ARA  Suth Miami Hospital (Miami, FL) SOD  S1  Usi Medical Center (Orange, CA) SOD  S1  Usi Medical Center (Orange, CA) SOD  S1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA S1  CMC - Mercy Hospital (Charlotte, NC) MOR  S1  St. Vincent's Health Care (Billings, MT) ARA  S1  Aventura Hospital (Aventura, FL) SOD	3,000,000 52,730,109 52,671,000 52,500,000 52,415,000 2,400,000 2,200,000 2,000,000 2,000,000 1,1820,000	450 505 756 360 390 245 230 120 325 100	\$4.95 \$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88 \$5.34	\$3.40 \$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	39 60 98 35 28 50 35	55 40 0 45 64 30	6 0 0 20 8	0 0 2 0	307,000 905,202 905,990 1,200,000
Jersey Shore Medical Center (Neptune, NJ) MOR Sicedars-Sinai Medical Center (Los Angeles, CA) SOD Signovena - St. Joseph Medical Ctr. (Joleil, IL) SOD Signovena - St. Joseph Medical Ctr. (Knoxville, TN) MOR Signovena - St. Joseph Medical Ctr. (Knoxville, TN) MOR Signovena - St. Joseph Medical Ctr. (Knoxville, TN) MOR Signovena - Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD Signovena - Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD Signovena - Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD Signovena - Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD Signovena - Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD Signovena - Stormont Vail Regional Hospital (Medford, MA) SOD Signovena - Stormont Vail Regional Hospital (Miami, FL) SOD Signovena - Stormont Vail Regional Hospital (Miami, FL) SOD Signovena - Stormont Vail Regional Reg	52,730,109 52,671,000 2,500,000 52,415,000 2,400,000 2,300,000 2,200,000 2,000,000 1,820,000	505 756 360 390 245 230 120 325	\$4.86 \$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88 \$5.34	\$2.70 NA \$3.70 \$4.30 \$4.40 \$2.98	60 98 35 28 50 35	40 0 45 64 30	0 0 20 8	0 2 0	905,202 905,990 1,200,000
Cedars-Sinai Medical Center (Los Angeles, CA) SOD SZ Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD SZ Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR SZ Christian Hospital (St. Louis, MO) MOR SZ Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD SZ San Joaquin General Hosp. (French Camp, CA) ARA SZ CAMC Memorial Hospital (Charleston, WV) MOR SZ Lawrence Memorial Hospital (Medford, MA) SOD SZ Florida State Hospital (Chattahoochee, FL) MOR SI Baylor Medical Center (Irving, TX) ARA SI South Miami Hospital (Miami, FL) SOD SI USI Medical Center (Orange, CA) SOD SI Univ. of California Irvine Med. Ctr. (Orange, CA) SOD SI Western Baptist (Paducah, KY) MOR SI Jackson Memorial Hospital (Miami, FL) MOR SI Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA SI CMC - Mercy Hospital (Charlotte, NC) MOR SI Memorial Medical Center (Savannah, GA) SOD SI St. Vincent's Health Care (Billings, MT) ARA SI Aventura Hospital (Aventura, FL) SOD SI	2,671,000 2,500,000 2,2415,000 2,400,000 2,300,000 2,200,000 2,000,000 1,820,000	756 360 390 245 230 120 325 100	\$9.68 \$6.90 \$5.88 \$6.80 \$4.50 \$5.88 \$5.34	NA \$3.70 \$4.30 \$4.40 \$2.98	98 35 28 50 35	0 45 64 30	0 20 8	2	905,990
Provena - St. Joseph Medical Ctr. (Joleil, IL) SOD \$2 Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR \$2 Christian Hospital (St. Louis, MO) MOR \$2 Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$2 San Joaquin General Hosp. (French Camp, CA) ARA \$2 CAMC Memorial Hospital (Charleston, WV) MOR \$2 Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	2,500,000 2,415,000 2,400,000 2,300,000 2,200,000 2,000,000 2,000,000 1,820,000	360 390 245 230 120 325 100	\$6.90 \$5.88 \$6.80 \$4.50 \$5.88 \$5.34	\$3.70 \$4.30 \$4.40 \$2.98	35 28 50 35	45 64 30	20	0	1,200,000
Univ. of Tennessee Medical Ctr. (Knoxville, TN) MOR SZ Christian Hospital (St. Louis, MO) MOR SZ Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD SZ San Joaquin General Hosp. (French Camp, CA) ARA SZ CAMC Memorial Hospital (Charleston, WV) MOR SZ Lawrence Memorial Hospital (Medford, MA) SOD SZ Florida State Hospital (Chattahoochee, FL) MOR SI Baylor Medical Center (Irving, TX) ARA SI South Miami Hospital (Miami, FL) SOD SI USI Medical Center (Orange, CA) SOD SI Univ. of California Irvine Med. Ctr. (Orange, CA) SOD SI Western Baptist (Paducah, KY) MOR SI Jackson Memorial Hospital (Miami, FL) MOR SI Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA SI CMC - Mercy Hospital (Charlotte, NC) MOR SI Memorial Medical Center (Savannah, GA) SOD SI St. Vincent's Health Care (Billings, MT) ARA SI Aventura Hospital (Aventura, FL) SOD SI	2,415,000 2,400,000 2,300,000 2,200,000 2,000,000 2,000,000	390 245 230 120 325 100	\$5.88 \$6.80 \$4.50 \$5.88 \$5.34	\$4.30 \$4.40 \$2.98	28 50 35	64 30	8		
Christian Hospital (St. Louis, MO) MOR  Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$2  San Joaquin General Hosp. (French Camp, CA) ARA \$2  CAMC Memorial Hospital (Charleston, WV) MOR \$2  Lawrence Memorial Hospital (Medford, MA) SOD \$2  Florida State Hospital (Chattahoochee, FL) MOR \$1  Baylor Medical Center (Irving, TX) ARA \$1  South Miami Hospital (Miami, FL) SOD \$1  USI Medical Center (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Western Baptist (Paducah, KY) MOR \$1  Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	2,400,000 2,300,000 2,200,000 2,000,000 2,000,000 11,820,000	245 230 120 325 100	\$6.80 \$4.50 \$5.88 \$5.34	\$4.40	50 35	30		0	1,365,000
Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$2 San Joaquin General Hosp. (French Camp, CA) ARA \$2 CAMC Memorial Hospital (Charleston, WV) MOR \$2 Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	2,300,000 2,200,000 2,000,000 2,000,000 11,820,000	230 120 325 100	\$4.50 \$5.88 \$5.34	\$2.98	35		15		
Stormont Vail Regional Med. Ctr. (Topeka, KS) SOD \$2 San Joaquin General Hosp. (French Camp, CA) ARA \$2 CAMC Memorial Hospital (Charleston, WV) MOR \$2 Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	2,200,000 2,000,000 2,000,000 i1,820,000	120 325 100	\$5.88				13	5	1,100,000
San Joaquin General Hosp. (French Camp, CA) ARA \$2 CAMC Memorial Hospital (Charleston, WV) MOR \$2 Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	2,200,000 2,000,000 2,000,000 i1,820,000	325 100	\$5.34			35	5	25	2,200,000
CAMC Memorial Hospital (Charleston, WV) MOR \$2  Lawrence Memorial Hospital (Medford, MA) SOD \$2  Florida State Hospital (Chattahoochee, FL) MOR \$1  Baylor Medical Center (Irving, TX) ARA \$1  South Miami Hospital (Miami, FL) SOD \$1  USI Medical Center (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Western Baptist (Paducah, KY) MOR \$1  Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	2,000,000	100			10	24	10	56	1,144,000
Lawrence Memorial Hospital (Medford, MA) SOD \$2 Florida State Hospital (Chattahoochee, FL) MOR \$1 Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	2,000,000	100		\$3.30	60	35	5	0	420,000
Florida State Hospital (Chattahoochee, FL) MOR \$1  Baylor Medical Center (Irving, TX) ARA \$1  South Miami Hospital (Miami, FL) SOD \$1  USI Medical Center (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Western Baptist (Paducah, KY) MOR \$1  Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	1,820,000		\$6.00	NA	60	28	2	10	500,000
Baylor Medical Center (Irving, TX) ARA \$1 South Miami Hospital (Miami, FL) SOD \$1 USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1		.,	\$4.50	\$1.50	93	6	1	0	1,300,000
South Miami Hospital (Miami, FL) SOD \$1  USI Medical Center (Orange, CA) SOD \$1  Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1  Western Baptist (Paducah, KY) MOR \$1  Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  Memorial Medical Center (Savannah, GA) SOD \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	· could (JUJU)	205	\$3.90	\$2.50	80	20	0	0	210,000
USI Medical Center (Orange, CA) SOD \$1 Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	1,800,000	280	\$4.25	NA NA	22	73	5	0	1,900,000
Univ. of California Irvine Med. Ctr. (Orange, CA) SOD \$1 Western Baptist (Paducah, KY) MOR \$1 Jackson Memorial Hospital (Miami, FL) MOR \$1 Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1 CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	1,800,000	295	\$4.17	\$3.62	30	60	10	0	725,000
Western Baptist (Paducah, KY) MOR \$1  Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  Memorial Medical Center (Savannah, GA) SOD \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	1,600,000	289	\$3.39	\$3.89	12	48	40	0	1,060,000
Jackson Memorial Hospital (Miami, FL) MOR \$1  Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA \$1  CMC - Mercy Hospital (Charlotte, NC) MOR \$1  Memorial Medical Center (Savannah, GA) SOD \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	1,600,000	225	\$5.97	\$5.85	40	50	10	0	1,152,000
Champlain Valley Physicians Hosp. (Plattsburgh, NY) ARA ST CMC - Mercy Hospital (Charlotte, NC) MOR \$1 Memorial Medical Center (Savannah, GA) SOD \$1 St. Vincent's Health Care (Billings, MT) ARA \$1 Aventura Hospital (Aventura, FL) SOD \$1	1,500,000	890	\$4.75	\$4.25	75	25	0	0	2,000,000
CMC - Mercy Hospital (Charlotte, NC) MOR \$1  Memorial Medical Center (Savannah, GA) SOD \$1  St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1		273	\$9.30	\$3.03	55	40	5	0	550.000
Memorial Medical Center (Savannah, GA) SOD       \$1         St. Vincent's Health Care (Billings, MT) ARA       \$1         Aventura Hospital (Aventura, FL) SOD       \$1	1,400,000	180	\$12.00	\$3.40	40	40	20	0	400,000
St. Vincent's Health Care (Billings, MT) ARA \$1  Aventura Hospital (Aventura, FL) SOD \$1	1,400,000	482	\$4.75	\$3.50	42	56	2	0	1,300,000
Aventura Hospital (Aventura, FL) SOD \$1									907.000
	1,400,000	196	\$7.52	\$3.82	44	50	6	0	
Samaritan nospital (110y, NY) MUR \$1	1,300,000	320	\$5.25	\$3.50	45	55	0	0	850,000
	1,250,000	160	\$5.40	\$3.45	40	40	20	0	515,000
	1,200,000	280	\$4.80	\$4.16	40	30	25	5	1,400,000
	\$1,100,000	185	\$9.47	\$5.20	60	40	0	0	172,370
<u> </u>	\$900,000	150	\$7.50	\$2.50	40	49	10	1	500,000
	\$825,000	145	\$5.45	\$3.75	30	60	10	0	210,000
	\$735,000	135	\$8.15	\$3.25	40	50	10	0	250,000
	\$723,805	76	\$4.72	\$4.08	20	60	20	0	553,000
	\$675,000	125	\$5.25	\$3.50	50	35	15	0	500,000
	\$646,000	160	\$4.88	\$4.25	38	58	4	0	381,000
<u> </u>	\$640,000	134	N/A	\$4.00	20	75	5	0	610,000
•	\$500,000	150	\$4.65	\$3.50	25	50	25	0	950,000
	\$500,000	108	\$4.02	\$3.55	30	15	40	15	580,000
	\$450,000	36	\$4.92	\$3.28	29	69	2	0	130,000
	\$392,000	42	\$4.23	\$2.40	18	31	31	20	282,307
University Specialty Hospital (Baltimore, MD) ARA \$	\$338,000	150	\$5.50	\$2.88	80	15	5	0	340,000
Baptist Lutheran Medical Ctr. (Kansas City, MO) MOR \$	\$325,000	220	\$5.00	\$3.89	60	30	10	0	618,000
Univ. of Mass. Mem. Health Alliance (Ledminster, MA) MOR \$	\$290,000	120	\$4.95	\$4.75	51	44	5	0	204,000
Gracie Square Hospital (New York, NY) ARA	\$279,615	156	\$5.78	NA	100	0	0	0	168,000
TOTALS/AVGS. \$95		2 336	\$5.72	\$3.71	44	42	10	3 5	66,857,066

LEGEND: NC = no change; ARA = ARAMARK; GDS = Gourmet Dining Svcs.; MOR = Morrison Mgmt. Specialists; SOD = Sodexho Marriott Svcs TCM = Thomas Cuisine Management